CHAPTER 8 - MEASUREMENT AND PAYMENT

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8-1 MEASUREMENT OF QUANTITIES

8-1.1 General

The Standard Specifications prescribe methods of measuring quantities but are not intended to be all-inclusive. Refer to the plans, special contract requirements, and to Chapter 9 of this manual for measurement details.

Each Construction Requirements section of the Standard Specifications contains a subsection entitled Measurement, stating what is to be measured and how it is to be measured. Further, the Payment subsection of each section states what work is covered by the payment. Work that is not specifically identified for payment is assumed to be a subsidiary obligation and no payment is required.

Occasionally, plans and special contract requirements will change the standard methods of measurement and payment, or include provisions for measurement and payment for items not in the Standard Specifications.

Before making any measurements on a project, the Project Engineer should study the plans, specifications, and special contract requirements to determine first, what is to be measured, and second, how it is to be measured.

There are three basic methods of measuring contract items. The first is *contract quantity* (or lump sum). For these items the work authorized by the contract is verified and paid for. No detailed remeasurement is required. Changes or correction of errors must be documented by a Contract Modification. Examples of contract quantity would be mobilization and structural concrete (usually).

The second method is *staked or ordered quantity*. That is, when work is staked out or ordered by the Engineer, before the work is performed, the quantity is defined, and that is what is paid for. Again, although verification that the work is done is necessary, no detailed remeasurement is required. Examples of this method would be culverts, curbing and

earthwork (usually).

The third method is as constructed quantity. The performance of work is authorized by the contract or the Engineer, and, subject to FLH inspection, it is performed, measured, computed [if necessary] and paid for. Examples of this method would be paving items paid by the ton, subexcavation of soft spots, and watering.

Figure 8-1.1a, Daily Record of Miscellaneous Items, may be used for documenting many bid items in the third category such as flagging, water, rolling hours, etc. The original ticket remains in the ticket book, or is otherwise filed in the project files; and the duplicate is issued to the Contractor after acknowledgment (signature or initials) by the Contractor or its representative and by the Project Engineer or his/her representative. The use of only one bid item per ticket book is desirable for miscellaneous items. See also Figure 8-1.1b, Materials Receipt Form, used for items paid by weight.

All bid items supported with tickets will be totaled on an adding machine or spreadsheet and entered in the Summary Book under the appropriate bid item. It is not necessary to enter daily totals in the Summary Book each day for miscellaneous items, but the total units for each book or the entire progress estimate period may be entered as a single entry.

Contract Quantity items will be supported by a signed and dated note preferably in a field book, stating the item of work has been completed satisfactorily and is in substantial conformity with the plans and specifications.

8-1.2 Quantity Significant Figures

The minimum number of significant decimal places to which quantities should be measured, computed and reported is generally dependant on the value or bid price of an individual unit; and with the degree of precision with which it is practical to measure the item.

FLH computer programs for the receiving report (progress or final estimate) generally allow up to

four figures to the right of the decimal point. However, usually not all of these figures are required to be significant.

For progress estimates the methods used to measure quantities may sometimes be faster but less accurate than methods used for final payment. For this reason progress payment quantities may be (but are not required to be) less precise than final quantities. For progress estimates the minimum reported precision for any contract item should be the quantity that has a value between \$10 and \$100. For final payment the minimum reported precision for contract item should be the quantity that has a value between \$1 and \$10.

Quantities should generally be computed to at least one significant figure more than the minimum required for reporting.

If the measurement and computational methods used yield significant figures beyond the minimum required, it is at the discretion of the Project Engineer whether or not to round the total to the minimum precision indicated. Once quantities are computed and reported on progress estimates, it is not recommended that they later be rounded arbitrarily to a lesser number of significant figures, especially for items that have been completed and subcontractors paid.

Items specified as contract quantity items should always be reported for final payment with the same precision implied in the contract.

Items measured by weigh tickets should be reported to the same precision as the ticket for both progress and final payment.

Examples:

(1) Item 20101 Clearing and grubbing is bid at \$3,500 per hectare. One hundredth (.01) hectare is valued at \$35. Therefore report clearing and grubbing quantities for progress payments to a precision of not less than 0.01 hectare. Report the final quantity to a precision of not less than 0.001 hectare.

- (2) Item 60103 Concrete is bid at \$18,500 lump sum. One thousandth (.001) of one percent is valued at \$18.50. Therefore report this lump sum item to a precision of not less than 0.001 percent for progress payments.
- (3) Item 25303 Gabions is bid at \$167.00 per cubic meter. One tenth (0.1) of a cubic meter is valued at \$16.70. Therefore report gabion quantities for progress payments to a precision of not less than 0.1 cubic meter. Report final payment to a precision of not less than 0.01 cubic meter.
- (4) Item 62902 Roving is bid at \$0.85 per square meter. One hundred (100) square meters has a value of \$85.00. Therefore report roving quantities for progress payments to a precision of at least 100 square meters Report the final quantity to a precision of at least 10 square meters.

8-1.3 Computation of Earthwork Quantities

Electronic computation of earthwork quantities is standard procedure. It may be necessary or desirable, however, to make supplementary earthwork quantity computations on the project in connection with minor alignment, grade, or slope changes, or for other reasons. These supplementary computations may be performed on computer based software, or by manual calculations if necessary. The relationship to the main design computations should be clearly documented and checkable by others.

The Summary Book should list all of the current documentation used to pay for earthwork; i.e., the master quantity printout along with each supplement or correction to those quantities. Date or otherwise identify each document referenced. Do not leave stacks of obsolete or superseded computations mixed with current documentation.

Unless otherwise provided in the special contract requirements or otherwise approved by the Project Engineer as providing equivalent accuracy, excavation quantities for payment are

to be computed by the average end area method, with no correction for curvature. In this method, the average area of end sections (taken at right angles to the centerline) and the centerline distances between end sections are used.

In order to avoid distorted balancing of earthwork quantities in areas of sinuous alignment through heavy sidehill construction, correction for curvature may be necessary. Such correction will be for the purpose of balance only, and payment will be made for uncorrected excavation quantities unless otherwise provided in the special contract requirements. In the case of Contract Modification work, the difference between actual vs. computed excavation should be discussed with the Contractor during negotiation since this difference may impact costs and quoted prices.

The cross-section areas generally are obtained either by direct computation from slope stake notes or by plotting and computing the section. Direct computation of areas from slope stakes is preferable because it is usually less time consuming. Planimetering of plotted sections is sometimes used for design, but is not acceptable for documentation of payment because it is less accurate and cannot be checked except by repeating the process.

A number of commercial earthwork software packages are available which compute quantities using cross sections and end areas, or equivalent techniques. If commercial earthwork software is not available, there are several acceptable methods of manually computing cross-section areas.

Cross-section notes will be entered directly in a preformatted slope stake field book. Electronic data collectors may also be used if the Division procedures support them. Field books for slope staking may be duplicate (no carbon required) type. If used, the original must be retained in the book to serve as the permanent record. The second copy may be detached to facilitate computing. This permits mailing data to the Division without exposing the original to loss.

Likewise, if electronic data is collected, a copy should be retained prior to sending the diskette to the Division.

The maximum interval for cross-sectioning should usually be 20 meters with intermediate sections taken as necessary to catch all breaks in terrain. For pay purposes, the volumes must be computed and checked mathematically and all computations should be documented in field books, on computer printouts or on cross section Each document should be uniquely identified and referenced in the Summary Book. The Summary Book should contain a tabulation of the following: station to station; prism excavation and/or embankment volume; and any other quantities involved such as subexcavation, waste, channel changes, etc. Grouping may be between balance point stations, or for example, every 500 meters when balances are infrequent. Plan quantities may be entered in the Summary Book originally, whether or not they are a specified basis for payment. Measured quantities may be added to or substituted for the plan quantities after computation and checking. Whenever changes or new sections substituted, the referencing should be clear. The old sections should be discarded or identified as "superseded".

The taking of cross-sections after completion of the grading is not normally required. Ordinarily, cross-sections will not be necessary except in areas where there is a controversy with the Contractor, where slides are involved, or in rock cuts involving overbreak or underbreak. In rock excavation where it is necessary to determine the allowable overbreak, plotting of cross-sections may be necessary. When borrow is paid for in its original location (borrow pit). the use of unclassified excavation must be carefully monitored to be sure unnecessary waste does not occur, which would increase the need (and payment) for borrow. Typical waste problems might be fill slopes too wide, not breaking down and incorporating rock into fills, not conserving potential topping material, and wasting acceptable quality material just because it is too wet, or haul distance is excessive.

8-1.4 Measurement of Materials (Weight Basis)

For materials paid for on a weight basis, a daily summary of all weighed and accepted loads should be generated. Either custom software or a spreadsheet is acceptable for this summary. The summary should be filed with the tickets indicating certified weight and acceptance which remain the original or source document. Separate ticket books and summary reports are best used for each contract item when more than one item is being produced at once.

When standard tickets are used, the weigher should fill them in completely, except for the station of placement, and shall deliver the original and duplicate to the truck driver, and retain the triplicate. If an original is lost or missing at the end of the shift and delivery on the road was accomplished, the triplicate may be used to verify the quantity provided it can be confirmed that the material was delivered.

When approved recording scales are used, the detail of checking and delivering material will vary according to the form of the tickets, but must be arranged so as to furnish both the weigher and checker with a record of each load and the Contractor with a ticket issued as each load is weighed. When the recording scales accommodate tickets in duplicate only, it will be necessary for the weigher to keep a complete tabulation showing ticket number, tare, total weight, and pay weight. Both tickets will then be given to the truck driver. The checker on the road will fill in the station of placement, initial both copies, return the duplicate to the truck driver, and retain the original.

Weighing by an accredited public weighmaster is acceptable, provided the same basic procedures described above are used.

Tare weights of each empty truck are to be determined at least twice daily and at such other times as the Project Engineer directs. It is important that tare weights be determined at random times during the day, and that the

random selection process not be controlled by the truck driver or biased toward weighing when the fuel tanks are empty. The tare weights (and the date and time determined) should be recorded.

Where direct reading platform scales (those on which tares may be set on one beam and weight of load read directly on the other) are used the tare weight should be recorded (automatically or manually) on each ticket to give additional assurance that the correct tare weight was in fact set on the scale prior to reading the net weight. When belt scales, batch scales or other devices weigh the net weight of material without depending on gross truck weight, the ticket will be considered satisfactory when only net weight is shown. If scales of these types are used, a notation of scale type should be made in the diary.

Unless otherwise specified in the special contract requirements, no deduction will be made from aggregate weights for moisture content. When such deduction is specified, its method of determination should be specified. If a correction is required but no method specified, a deduction based on the daily average moisture content determined by heat drying no less than three representative samples taken at random intervals from each 8-hour production should suffice. Depending on contract requirements, the actual deduction will probably be for *excess* moisture, i.e., the difference between actual and optimum moisture.

The Standard Specifications provide that weighing devices shall be accurate within 0.5 percent throughout the range of use, and shall be inspected, tested, and sealed as often as the Engineer may deem necessary to assure continued accuracy. For noncommercial scales, the Engineer should request a copy of the inspection documentation for the project files. For commercial scales, the documentation may be requested if deemed necessary.

Before starting each day's weighing operations, and several times during the day, zero balancing

of the scales must be carefully checked. This consists of setting the scale indicators at zero when the scale is unloaded and checking the beam. The beam should swing freely and evenly, equidistance from the top and bottom of the trig loop. For multiple-beam scales, each beam should be balanced individually and then collectively. Any beam not actually used should be securely fastened into zero position so it cannot be mistakenly used with other beams.

Adjustments and repairs of weighing devices are the responsibility of the Contractor. FLH personnel may adjust the balance bar but must not perform other adjustments or repairs.

If the Project Engineer has reason to doubt the accuracy of a weighing device at any time, the Contractor should be required to stop weighing operations and have the weighing device tested and sealed.

The National Institute of Standards and Technology (NIST), Handbook 44 is the standard by which scales are tested and sealed. FLH Divisions will provide applicable parts of this document, and appropriate training, when its operating procedures include the routine involvement of field personnel in detailed scale inspections. Otherwise, problems which are not resolved by the Contractor to the satisfaction of the Engineer, should be referred to the COE who may engage a technical consultant.

8-2 ACTUAL COST WORK

8-2.1 General

The Standard Specifications provide for the performance of Contract Modification work on an actual cost basis when it is not possible to define the quantity of work and negotiate a price prior to the performance of the work being accomplished. Actual cost pricing should be used only when it is not practically possible to establish fixed unit prices or lump sum prices.

When actual cost work is agreed to, or when work is commenced on an actual cost basis pending negotiation of unit or lump sum prices, the Engineer or FLH inspector monitoring the work should agree with the Contractor on the exact hours for labor and equipment (as well as materials) associated with the work each shift. A preprinted form on which to tabulate such hours and costs is recommended. The form should allow signature or initials for both the Contractor and the Engineer.

See Chapter 3 for more discussion of pricing Contract Modifications for which payment can not be agreed upon. Actual Cost work involved in the performance of contingent sum items will be ordered by the issuance of contract modifications.

Payment for actual cost work will be in accordance with the Standard Specifications. Strict adherence to the requirement that the cost records be maintained and signed daily as the work progresses is essential.

8-2.2 Daily Records of Actual Cost Work

When actual cost work is being performed, daily records should be prepared on Form FHWA-1478A, Daily Record of Actual Cost Labor and Equipment (Figure 8-2.2a), or Form FHWA 1478B, Daily Record of Actual Cost Materials (Figure 8-2.2b). The minimum entry requirements for labor, equipment, and materials are as follows:

- Labor The name and complete minimum wage schedule description, i.e., laborer unskilled; or operator, asphalt milling machine. The Project Engineer must ascertain that the daily records of hours worked do not exceed the hours shown on the Contractor's payrolls. When fringe benefits are expressed as a percent, they should be applied to the gross payroll (i.e., straight-time wages plus overtime wages).
- Equipment Complete Corps of Engineers ownership and operating rate information, e.g., Dozer, Caterpillar, D-8L, 250 kW; and the Corps unit number if available, e.g., #T15CA015.
- Material A description of the material and source together with certification or test data and invoices or other cost information.

The original of Form FHWA-1478A or 1478B will be retained in the project files and a copy given to the Contractor. It is important that the daily sheets be made out and agreed to as soon as possible so that any differences may be resolved at the time the work is performed. The original copies of the signed daily sheets and the materials invoices are the minimum documentation required for actual cost work. If an inspector keeps notes on the actual cost work, these notes should be made a part of the files.

8-2.3 Summary of Actual Cost Work

Monthly summaries of actual cost work should be prepared in the Project Summary Book. Separate summaries should be kept for each actual cost contract modification, and all subtotals and totals should be entered in the Summary Book. Computations supporting the subtotals and totals should be attached to the daily sheets for the period covered in the Project Summary Book. This can be done by the use of a copy of the adding machine tape or computer spread sheet, which will also facilitate checking.

Actual costs of materials may be included in the monthly progress payments if the Contractor has

provided the Project Engineer with a copy of acceptable invoices and quality data for the material. This documentation should be attached to the daily work sheets.

8-3 PROGRESS PAYMENTS

8-3.1 General Requirements

The processing of progress payments became a substantially more complex process with the *Prompt Payment Act of 1982*, including amendments to the Act in 1988 and additional administrative requirements by OMB in 1989. These requirements are included in *FAR Clause 52.232-5*, *Payments Under Fixed Price Construction Contracts*, *FAR Clause 52.232-27*, *Prompt Payment for Construction Contracts*, and Subsection 109.08, Progress Payments of the FP. These clauses appear in each contract and should be reviewed in detail. The following guidance addresses the highlights and common problems.

8-3.2 Prompt Payment

Some of the basic requirements of the Prompt Payment Act are:

- The Government is required to make payment to the Contractor within 14 days after a valid invoice is received at the designated billing office from the Contractor.
- The Government must advise the Contractor in writing within 7 days if the invoice is defective.
- The Government is obligated to pay the Contractor interest if payment is not made in a timely manner.
- The Contractor may invoice only subcontractor's work for which it is committed to paying the subcontractor within 7 days of payment by the Government.
- The Contractor may be obligated to pay interest to the Government and an interest penalty to the subcontractor on any amounts for subcontractor work it invoices, and is paid by the Government; and fails to pay the subcontractor within 7 days.

• The Government is not to become involved in disputes between subcontractors and contractors.

8-3.3 Preconstruction Conference

The payment and invoice process as well as the Contractor's obligations in this process should be emphasized at the preconstruction conference. In particular the Contractor should understand that failure to provide required materials documentation, test reports and certifications will result in nonpayment for the work in question.

Subcontractor complaints are a particular problem. While the Project Engineer should avoid getting involved in disputes between the prime and subcontractors, the interest on amounts due subcontractors sometimes makes the Government have a stake in the dispute. This means the Contractor should be requested to resolve such disputes and advise the Project Engineer of how they are resolved - at least to the extent we are satisfied that there were no violations of Prompt Payment. It should be made clear to the Contractor that FLH is not a policing or audit agency; and if disputes linger on, or appear to indicate improper actions of the Contractor prejudicial to the Government, we will have no choice but to request intervention of an appropriate legal authority such as the DOT Office of the Inspector General.

8-3.4 Government's Receiving Report (Project Engineer's Progress Estimate)

Prior to the Prompt Payment Act, the Project Engineer's Progress Estimate was the sole document used to initiate progress payments. Under the Prompt Payment Act and ensuing regulations, the Government's estimate (printout from the *Progress Estimate Program*) is defined as the *receiving report*. Its purpose is to validate the accuracy of the Contractor's invoice. See Figure 8-3.4 for an Example Project Engineer's Receiving Report. Together these items initiate payment. While it is possible to combine the Government's receiving

report and the Contractor's invoice in a single printout or document, that is generally discouraged since it undermines the Contractor's accountability and obligation to prepare the invoice.

In order for payment to be made, the Contractor's invoiced quantity and unit price for any item must not exceed the receiving report quantity and unit price for that item. Therefore, the Contractor must have access to measurement, quantity, and pay factor information that only the Project Engineer may have, at the time the receiving report is prepared. For example: allowances for partially completed work or computation of quantities based on survey notes which only the Government has access to. The Project Engineer must provide or concur in, all measurement, quantity, and pay factor information on the receiving report, in writing or in a meeting with the Contractor's representative at a mutually agreeable time within 7 days after the estimate cutoffdate. While the Project Engineer should be reasonable in resolving disputes or differences with the Contractor on what the receiving report should include, the Project Engineer has the final say [within the terms of the Contract], and agreement on the content of the receiving report is not required.

The Project Engineer should not include work on the receiving report for which the Contractor has not provided the required documentation, test results or certifications.

All quantities shown on the receiving report must be documented in the summary book and cross referenced to an appropriate field book or file. The basis of percentage payments, and temporary items like stockpiled materials should be documented in a separate estimate book or file. Any material pay factor adjustment to Contract unit prices should be documented with a QL-Pay printout or manual computations.

All contract items and probable quantities should be shown on the receiving report so that the status of the probable contract amount can be monitored easily. Probable quantities are normally not provided to the Contractor unless they are requested, or unless the Contractor needs to know, e.g., to order materials. This information may sometimes precipitate a request for a contract modification; but it is generally better to be forthright with the Contractor, than to obscure information. All quantities and pay items associated with Contract Modifications should be listed separately and identified as to the number of the Contract Modification. When a unit price is adjusted based on a material pay factor or other specific contract provisions, neither a new item nor a contract modification is necessary, but the pay factor should be identified as *interim* on the receiving report, if it is subject to further adjustment.

Proposed adjustments to the Contractor's invoice (see Subsection 8-3.8 below) may be shown on the receiving report; however, if their approval is not delegated to the Project Engineer, they are considered tentative until approval of the estimate payment in the Division office.

8-3.5 Contractor Invoices

The Contractor's invoice package must contain the items listed in Section 109 of the FP. See Figure 8-3.5 for an Example Contractor's Invoice. The Contract specifies where the invoice must be sent or delivered in order for the 14-day *clock* to start. This may be either the FLH Division, or the Project Office. It is important to stamp or note on the invoice when it was received. It is also important to know the maximum time it may be retained during processing by the billing office, and still be within the 14-day limit for payment. There are generally three major components of a Contractor invoice:

 Tabulation of quantities and unit prices. No quantity for an individual item should exceed the quantity for that item on the Government's receiving report. However, quantities for certain items may be less - for example if a subcontract provided that certain work not be paid for until complete (see below). Payment would then be based on the lower (contractor's) quantity.

- Accounting of subcontractors, with the total amounts, amounts previously paid, and amounts to be paid from this estimate.
- Signed certification conforming to FAR Clause 52.232-5(c)

FAR Clause 52.232-27 requires *interest* penalties and similar adjustments to also be included in the invoice. I.e., if the Contractor previously invoiced the Government for work that it then withheld from a subcontractor, it is required to show the interest penalty (credit to the Government) on the invoice. We expect this sort of adjustment to be very infrequent. However, if the occasion arises, and the Contractor needs the correct current interest rate, the information should be obtained from the COE.

8-3.6 Subcontractor Work and Payments

The term *subcontractor* as used in the payment clauses means not just onsite subcontractors, but equipment rental and service supply, subcontractors as well. There is no prohibition against a Contractor withholding payment from a subcontractor for cause - such as producing defective work (whether or not the Government considers it defective), or not completing its work on time. However, the Contractor cannot invoice the Government for work for which it is temporarily withholding payment from the Temporarily means the subcontractor. Contractor recognizes an obligation to pay the subcontractor as soon as the problem which precipitated the withholding is corrected.

If the Contractor does invoice the Government for work performed by a subcontractor it must pay the subcontractor within 7 days of receiving payment from the Government. Failure to make payment results in an interest penalty due from the Contractor to the Government. Interest continues as long as the Contractor has received payment from the Government, but failed to pay

the subcontractor. If the Contractor has violated the terms of the subcontract by failure to make payment, it may owe a second interest penalty to the subcontractor. Generally, the Government is not a party to the latter obligation, and the Project Engineer should not attempt to monitor or enforce subcontract provisions.

If the withholding from the subcontractor is permanent, that is considered a defacto reduction in the amount of the subcontract and should be reported in the invoice documentation as such. For example: A subcontractor building a box culvert is unable to obtain credit to buy ready mix concrete. The prime purchases the concrete and deducts payment from the subcontractor's payments. This transaction reduces the amount of the subcontract. The prime may invoice the Government for the full amount of the completed work, and is not obligated to pay interest to the subcontractor or to the Government.

The Prompt Payment Act takes precedence over the terms of the Contract. For example, the Contract may provide that temporary traffic control devices are paid at 50% on delivery to the site. However, the Contractor may have a subcontract which provides payment at 5% per month for the first 20 months of the Contract. In this case the Contractor may invoice the Government only for the amounts it will pay the subcontractor, plus a proportionate share of any overhead and profit markup if applicable. The Project Engineer will often not have enough information to know if there is a significant difference in subcontract payment terms and those in the contract. A comparison of the tabulation of the status of all subcontract payments required by Section 109.08 of the Contract, with the Project Engineer's knowledge of how much subcontracted work has been paid for under the Contract, will often give indications of problems which should be questioned.

Complaints from subcontractors who say they have not been paid have two implications under the Contract. The first is a possible Miller Act

claim by the subcontractor against the Contractor's surety. The second is a possible violation of the Prompt Payment Act, if the payment in question was invoiced the Government and paid to the Contractor, but not passed on to the subcontractor.

See Subsection 7-1.6 for a discussion of the Miller Act, and Figure 7-1.6, Example Miller Act - Prompt Payment Letter to a Subcontractor. Copies of such letters should be normally provided to the Contractor. However, you should discuss unusual situations, such as allegations of fraud or other criminal activity, with the COE prior to initiating correspondence.

If there is an apparent violation of the Prompt Payment Act, FLH should write to the Contractor detailing the allegations and facts as we know them, and request a written explanation from the Contractor. See Figure 8-3.6a for an Example Prompt Payment Letter. Note that the Government's only interest in underpayments to subcontractors is possible violations of the Prompt Payment Act and the interest that might therefore be due the Government. Government should avoid becoming involved in disputes between the Contractor and its subs; and especially avoid ordering the Contractor to pay subs. Our position is simply that if the Contractor is not paying the subs, it cannot invoice the Government for the subs' work.

Figure 8-3.6b is a table with summarized Guidelines for Handling Subcontractor/Supplier Complaints of Nonpayment.

8-3.7 Preparatory Work and Stockpiled Materials

General mobilization and preparatory work for starting construction is included in the Mobilization pay item. See Section 151 of the Standard Specifications. Preparatory work, or the beginning stages of work on a particular item should be included in the Contractor's invoice and paid as an agreed percentage of that item. While it is possible to pay preparatory work on an actual expenses basis, this is not recommended because it entails additional bookkeeping and control to prevent overpayment. See Figure 8-3.7 for Guidelines for Percentage Payments for Partially Complete Work.

Stockpiled materials may be included in the Contractor's invoice and paid for as one or more separate (temporary) line items, provided:

- The materials are stored onsite or otherwise under the control of the Contractor. If materials are stored offsite the Contractor must provide documentation that it has acquired title to the materials. A paid invoice from the supplier to the contractor is normally adequate. However, *title* does not necessarily mean the Contractor has paid for the materials. Under prompt payment, the obligation to pay for them does not begin until payment is received from the Government.
- The materials are designated for incorporation into the work. E.g., form lumber, explosives and diesel fuel cannot be paid as stockpiled materials. They should be included in the mobilization item.
- There are test reports, certifications or other reasonable documentation that the materials comply with Contract requirements, or that the item into which they will be incorporated will comply with those requirements.

Payment for stockpiled materials is intended to allow the Contractor to order materials sufficiently in advance of the work to avoid delivery delays. Payment does not constitute acceptance of the material, although the Government may argue that it legally owns the materials in the event of a default. It is also not intended as a means of providing advance payments. Payments must represent the reasonable value of the materials as compared to the bid prices for the work into which they will be

incorporated. Whenever there is payment for stockpiled materials, such payment is covered by the conditions of the Prompt Payment Act. I.e., the Contractor is required to make payment to the subcontractor (supplier) within 7 days of receiving payment from the Government.

As the materials previously paid for are incorporated into the work and paid under Contract items, the temporary line item created to pay for them must be reduced or *zeroed out* accordingly.

8-3.8 Adjustments to Contractor's Invoice

Generally any change which the Government makes to the Contractor's invoice invalidates the certification accompanying the invoice and should therefore be avoided. The principal exception to this guidance is, if an error in the Contractor's invoice is based on erroneous information which the Government provided or failed to provide at the onsite meeting before the invoice was submitted, we should try to reconcile the error administratively rather than declare the invoice to be defective. Such reconciliations or corrections can be handled by phone, with a followup confirmation in writing to the Contractor.

Certain additions or adjustments discussed in Section 109 of the Standard Specifications may be made to the Contractor's invoice. These adjustments may be documented on the receiving report or generated separately. The adjustments generally relate to retent, liquidated damages, or other liabilities to the Government, which are handled outside the normal contract items. Some of these items, like liquidated damages may be in dispute. It is awkward to ask a Contractor to certify to the correctness of liquidated damages at the same time they are being contested. It is therefore acceptable for the Government to make such adjustments administratively after the invoice is received. These adjustments do not make the certification invalid.

Any adjustments to the Contractor's invoice which are an adverse action (i.e., retent, liquidated

damages, or other liabilities to the Government) should be documented by written notice to the Contractor explaining the reason for the adjustment, and if temporary, the conditions which would cause the adjustment to be rescinded. The Division should have procedures to assign responsibility for initiating this notice.

8-3.9 Retainage and Liquidated Damages for Poor Progress

Retainage or retent is money withheld from progress payments. FAR Clause 52.232-5(e) permits the retent of 10 percent of any progress payment when progress is unsatisfactory. See Section 7-6 for a discussion of administration of contract time. Unsatisfactory progress means one of the following:

- Contractor is significantly behind the approved construction schedule.
- Contractor is following a construction schedule which shows completion beyond the Contract completion date [or time].
- Contractor does not have an approved construction schedule, or the originally approved schedule has been rendered obsolete and invalid, thereby making it impossible to determine if progress is satisfactory.

Retent is not applied to the entire amount of payments to date, but only to those payments earned since progress became unsatisfactory. Withholding of additional retent is discontinued as soon as progress and the approved schedule are demonstrated to be consistent. However, previously withheld retent will continue to be withheld until the Contractor demonstrates an ability to complete the project by the contract completion date [as modified by any CM's or incentives].

Once the Contract completion date has passed without completion, the Government is to withhold liquidated damages for each day of delay, in accordance with Subsection 108.04 of the FP. Whereas retent is a discretionary condition of the Contract, liquidated damages are mandatory unless there is a CM modifying or waiving them. If substantial retent and liquidated damages are being withheld, it is reasonable to estimate what the final amount of liquidated damages will be, and to assess a combined amount of retent and current liquidated damages not to exceed this amount. This is done by reducing the retent to some number less than 10 percent. This situation should be discussed with the COF.

When contract time is in dispute, or when there is recognized entitlement to additional time which has not yet been quantified, the CO may modify the Government's assessment of retent and liquidated damages pending the resolution of the Contract time issue. If this occurs, the COE should be involved in any decision, and the Contractor should be advised in writing as to the conditions of any such arrangement.

8.3.10 Pre-Final Payment

The provisions of the Prompt Payment Act apply to final payments as well as progress payments, except that final payment is required in 30 days rather than 14. Pending final payment, the Government is permitted to withhold a reasonable sum pending the checking of final quantity records. Since the Contractor cannot sign an accurate final invoice/voucher or claims release until this checking process is complete, an attempt should be made to minimize retainage due solely to the checking. It is recommended that not more than one percent of the contract amount be withheld pending the checking of final quantities. If additional amounts are outstanding after the work is complete, a pre-final or additional progress payment is recommended to reduce the amount being withheld solely to protect the Government during the checking process. This does not include retainage for cause, such as liquidated damages or failure to provide certifications and other required documentation. If extenuating circumstances suggest that larger amounts be withheld to

protect the Government, this should be discussed with the COE.

8-4 FINAL PAYMENT

8-4.1 General

As soon as the project is accepted and all quantities are checked, the COE or designee depending on Division procedures must prepare a final receiving report together with a final voucher and claims release for the Contractor's signature. The final voucher should cover all known and acknowledged remaining payments under the contract. If there are disputes which are not resolvable at the time the final voucher is prepared, a second (or possible third) final voucher may be required at sometime in the future. Unlike progress payments, no separate invoice from the contractor is required for final payment. The SF-1034 is the final invoice as soon as it is signed by the contractor. The Prompt Payment Act requires payment within 30 days of the signed final voucher and claims release being received by the paying office. FLH procedures require that the signed final voucher be included in the final voucher assembly prior to being submitted to the Contracting Officer for approval.

8-4.2 Final Payment Designations

There are two basic types of final payment. The final voucher should clearly identify which type is being processed.

FINAL PAYMENT (FINAL SETTLEMENT) - This designation applies to contracts where there are no unresolved disputes or claims and where the payment indicated will release both parties (the Government and the Contractor) from further contractual obligations and liabilities. If there have been previous claims or disputes which are being resolved by this final payment this designation should also be used.

FINAL PAYMENT (EXCEPTION) - This designation applies to contracts where there are unresolved disputes or claims, or where the contract is to be kept open for a contractually valid reason - for example, if a

plant establishment warranty must elapse prior to final acceptance. The claims release must specifically list the exception(s) and the exception(s) must be summarized on the face of the voucher. The purpose of the final voucher is then to close all issues other than the one(s) for which exceptions are identified.

Note that the last progress payment could be followed by a Final Payment (Exception) designating a claim. If a Contracting Officer's decision subsequently acknowledges partial liability for the claim, but the Contractor still refuses to agree that the issue is resolved, then the payment resulting from the CO's decision should be processed as another Progress Payment. Then if settlement of the claim is ultimately negotiated, final settlement could be processed.

Two copies of the final voucher and claims release should be sent to the Contractor with instructions that one signed copy of each must be returned.

If a Final Payment (Final Settlement) voucher is not returned by the Contractor within 90 days the Division may process it as a final settlement in order to close the account. In that case, the words "Not signed/returned" should be typed in the Contractor's signature block. Legal advice should then be sought if events suggest that the Contractor subsequently wants to reopen the contract.

All payment vouchers, progress and final, should be numbered sequentially regardless of their designation. The corresponding receiving report must have the same number.

8-4.3 Final Receiving Report

This document is prepared after the Division has checked all notes, quantities, and the Summary Book. It is given a sequential number following the last receiving report supporting a progress (or prefinal payment), with the word "(Final)" in parentheses after the number. Example: "Receiving Report No. 21 (Final).

After the final receiving report is prepared, the Project Engineer should contact the Contractor to find out if the Superintendent wants to go over the quantities and other issues like contract time before being sent the voucher. In addition, the Project Engineer or COE should verbally confirm that the claims release and release language on the voucher will say, to be sure they are acceptable to the Contractor.

8-4.4 Final Voucher

Standard Form 1034 (Public Voucher for Purchases and Services Other Than Personal) is required for any final payment. See Figure 8-4.4a through 8-4.4e.

For an exception final voucher, pending claims or disputes must be listed on the face of the final voucher and a corresponding statement must contain a statement matching or concisely summarizing the statement on the Contractor's Release. See Subsection 8-4.5 below. If there are no claims or disputes the release language shown on Figure 8-4.4a, Final Voucher (No Exceptions) should be used. If there are claims or disputes the language shown on Figure 8-4.4b, Final Voucher (With Exception for Pending Dispute) is typical. The dollar amount of the proposed final payment must match the dollar amount indicated on the corresponding final Receiving Report. The Contractor's designated representative is required to sign the voucher and Contractor's Release, show his/her title, and enter the date of signing. All copies of the voucher and Contractor's Release shall be conformed to agree with the original.

When plant establishment warranties or similar obligations go beyond the completion of all work, a final voucher with exception should be processed to document that there are no outstanding issues, other than the warranty in question. See Figure 8-4.4d, Final Voucher (With Exception for Plant Establishment).

8-4.5 Contractor's [Claims] Release

Form DOT F 4220.4 Contractor's Release is required to be executed by the Contractor as a

condition of processing any final payment. See Figure 8-4.4c. It should be completed by the COE through Item No. 1 and sent to the Contractor with the final receiving report and final voucher.

If there are no claims or outstanding disputes, simply type the word, "None" in Item No. 1. This applies also if there has been a previous claim or dispute and it is being resolved by the final payment. If there are claims or disputes they should be summarized, including dollar amount and reference to the Contractor's request letter or claim, in Item No. 1. **Figure 8-4.4c,** Contractor's Release (With Pending Dispute), illustrates a typical claims release with a pending dispute. Note that although the word "claim" appears on the form, any dispute should be listed if the Contractor insists that it is an impediment to final settlement.

8-4.6 Letters of Acceptance by Cooperating Agencies. Written acceptance by cooperating agencies (State, County, Forest Service, National Park Service, etc.) is desirable prior to the acceptance of the project by FLH. Obtaining acceptance may be by letter to the cooperating agency requesting acceptance by endorsement of the letter. A recommended format for such a letter is shown in Figure 8-4.6, Example Letter Requesting Acceptance by Cooperating Agency.

For contracts with a landscaping or similar warranty clause, there should be an acceptance at the conclusion of construction of all work except the warranted work; and then a second acceptance of only the warranted work at the conclusion of the warranty period.

8-4.7 Letter of Acceptance by FLH. The Contractor should be notified of the cessation of contract time charges promptly after completion of the work. A letter of final acceptance [or limited acceptance in the case of warranted work] should be issued to the Contractor as soon as concurrence in final acceptance is received from the cooperating agencies. See Figure 8-4.7, Example Letter of Final Acceptance.

If there are disputes pending, it may be appropriate to write a more somber acceptance letter, stating that, "You will have the opportunity to reserve the right to pursue specific claims and disputes by listing a brief reference to, and the associated dollar amount of each.".

8-4.8 Final Inspection Report. The Final Inspection Report will normally be documented on Form FHWA 1446A. It will document the physical inspection of the work near the time of completion. It will also typically list all *punch list* or cleanup items remaining before acceptance by the Government. The Final Inspection should be attended by all interested cooperating agency representatives to assure that the punch list is complete.

8-4.9 Final Voucher Assembly

When the signed final voucher and claims release are returned, the COE must prepare a final voucher assembly based on Division management and fiscal needs. The assembly is submitted for signature of the Contracting Officer and [funds] certifying officer in accordance with Division procedures. As a minimum the final voucher assembly includes the following:

- Final Voucher (SF 1034) signed by the Contractor.
- Contractor's Release (DOT F 4220.4) signed by the Contractor.
- Final Receiving Report
- Copy of letter of acceptance by FLH to the Contractor
- Letters of acceptance by cooperating agencies
- Final inspection report.

This list is in reverse chronological order, i.e., the Final Inspection Report is the first to be prepared, and the voucher and release are the last. In addition to the listed items, Division procedures

may require one or more of the items detailed in Section 2-14, Final Construction Report.

8-4.10 Payment of Claims

Standard Form 1034 will be used for payment of any monies awarded to a Contractor in settlement of a claim after completion of the project, and as illustrated in Figure 8-4.4e, Example Final Voucher (Claim Settlement - No Exceptions). Acceptance of this voucher by the Contractor, and payment thereof, constitutes final and complete settlement of the contract.

Vouchers covering this type of payment will be accompanied by copies of all Contracting Officer's Decisions, justifications and other pertinent documents in support of the payment. The documents accompanying the voucher to the Division Office must include a revised final receiving report supporting the revised final contract amount.

If there is a Contracting Officer's Decision acknowledging entitlement, but the issue remains outstanding as a claim, the amounts acknowledged should be paid as a progress payment, with the claim referenced as the invoice. See Subsection 8-4.2 above.

FORM FHWA9-482 (Rev. 4-76)

No. 8 - 14316

U.S. DEPARTMENT OF TRANSPORTATION
Federal Highway Administration
Region Eight — Deriver , Colorado

DAILY RECORD OF MISCELLANEOUS ITEMS

Project		Project
Item No.		Item No
DESCRIPTION, LOCATION, ETC.	QUANTITY	DESCRIPT
-		
TOTAL >		-
I certify that the above quantity was and/or used in the construction of th	performed	I certify the and/or use

Contractor Project Engineer
ORIGINAL TO PROJECT ENGINEER

ORIGINAL TO PROJECT ENGINEER

☆ GPO: 1981 - 780-491

FORM FHWA9-482 (Rev. 4-76)

☆ GPO: 1981 - 780-491

No. 8 - 14316

U.S. DEPARTMENT OF TRANSPORTATION
Federal Highway Administration
Region Eight — Denver, Colorado

DAILY RECORD OF MISCELLANEOUS ITEMS

oject		Date				
m No						
DESCRIPTIO	N, LOCATION, ETC.	QUANTIT				
· ·						
						
	-					
	TOTA	AL D				
	the above quantity in the construction					
Contractor		Project Engineer				
DL	JPLICATE TO CONTR	ACTOR				

Daily Record of Miscellaneous Items Figure 8-1.1a

	OF TRANSPORTATION		OF TRANSPORTATION	U.S. DEPARTMENT OF TRANSPORTATION MATERIALS RECEIPT			
MATERIA	LS RECEIPT	MATERIAL	S RECEIPT	MATERI	ALS RECEIPT		
A	16184 4	A 1	61844	A	16184 4		
Data	. Truck No	Date	Truck No	Data	Truck No		
Time	. Loed No	Time	Lord No	Time	Load No		
Project		Project		Project			
Station (From)	(Te)	Station (From)		Station			
	Gross		Gross		Gross		
ITEM	Tare	ITEM	Tare	ITEM	Tere		
	Net		Net		Net		
	Other		Other		(Other		
Weighed By		Weighed By		Weighed By			
Som SHWA-1416	RIGINAL (For FHWA Records)	Received By	CONTRACTOR (Truck Driver)	Received By Form FHWA-1416 (Rev. 6-72) TRIPLICATE (For FHWA Record			
FEDERAL	OF TRANSPORTATION	FEDERAL	OF TRANSPORTATION LS RECEIPT	U.S. DEPARTMENT OF TRANSPORTATION FEMALES, INSURAN SERVICE MATERIALS RECEIPT			
А	161843	A 1	161843	a 161843			
Date	. Truck No	Data	Truck No	Date Truck No			
Time	. Load No	Time	Load No	Time Load No			
Project		Project		Project			
Station		Station (From)	(То)	Station			
	Gross		Gross		Gross		
ITEM	Tare	ITEM	Tere	ITEM	Tare		
	Net		Net		Other		
	(Other		Other		(
Weighed By		Weighed By		Weighed By			
Form FHWA-1418 OBIGINAL (For FHWA Records)		F FLOW A 1418	CONTRACTOR (Truck Orien)	F FLUMA 1416	RIPLICATE (For FHWA Resorts		

Materials Receipt Form Figure 8-1.1b

FEDERAL HIGHWAY ADMINISTRATION AILY RECORD OF ACTUAL COST LABOR AND EQUIPMENT									
Date:	Contract Modification No.:	Contractor/Subcontractor	-						

S.T.

RATES(\$)

F.B.

TRVL/SUB

O.T.

Sheet

WAGES

TOTAL AMOUNT(\$)

TRVL/SUB

3					1		1			
4										
5										
6										
7										
8								,		
9										
					тот	AL DIREC	T LABOR			
	LABOR BURDEN RA	TE% APPLY 1	O TOTAL W	/AGES		LABOR	BURDEN			
						тот	AL LABOR			
Line	EQUIPMENT	со	DE NO.	НС	DURS		RATES	TOTAL		DTAL
No.	(Description)			OPER.	S.B.	A/S*	OPR.	S.B.] AMO	OUNT(\$)
10										
11										
12										
13										
14										
* A = Ave	erage, S = Severe		TOTAL E	QUIPMENT						
It is agree	ed that the above listed labor and equipment costs were expended in the preformance	of the work indicated.							Int.	Date
								Comp.	Ву	
								Checke	d By	
	Project Engineer		Contr	actor				Ent. Su	ımm. Bk	
Form FHM.	A 1479A (7 DG)									

U.S. DEPARTMENT OF TRANSPORTATION

HOURS

O.T.

S.T.

Station:

LABOR

(Classification, Code No., Group No.)

Form FHWA 1478A (7-96)

Work Description:

Line No.

U.S. DEPARTMENT OF TRANSPORTATION FEDERAL HIGHWAY ADMINISTRATION											
DAILY RECORD OF ACTUAL COST MATERIALS											
	Description:		Co	entract Modification	n No.:Con	tractor/Subcontracto	or				
	Station:						Sheet	of			
Line No.	DESCRIPTION OF MATERIAL	QUANTIITY	UNIT	UNIT PRICE	AMOUNT	SALES TAX	FREIGHT	TOTAL	AMOUNT		
1											
2											
3											
4											
5											
6											
7											
8											

Form FHWA 1478B (7-96)

	Charles 1 a C O
Project: NE PLH 34-1(4)	Sheet 1 of 2
Prairie Road Contract No. DTFH68-91-C-00053	
Contractor: Malcom Contracting, Inc. 661 Fourth St. North Platte, NE 67901	
Project Engineer's	
Receiving Report No. 11 July 25, 1992	
Amount Previously Earned	• \$ 1,547,969.10
Aount Earned this Report	108,908.76
Amount Earned to Date	1,656,877.86
Recommended Adjustments	
10% Retent Reports No. 10 & No. 11	(26,751.26)
Not Invoiced by Contractor	(5,000.00)
Subtotal Payments to Date	1,625,126.60
Previous Payments	(1,532,108.80)
Net Recommended Payment	\$ 93,017.88
Recommended:	
Wylabd R. Rimrock, Jr., Project Engineer	7/27/5 <u>2</u> Date
Concurred:	
Ralph Jumpers, COE	7/5./5 Date
Approved:	
B. C. Wadsworth B. C. Wadsworth, Construction Engineer	8/2/92 Date

Example Project Engineer's Receiving Report Figure 8-3.4

ject Engineer's Receiving Re wet 2 of 2	port No. 11	Closing Date	e: Jul	y 25, 199				, Prairie Road racting, Inc.;	661 Fourth St,	; North Platte	, NE 67901		
m No Item	Con Unit Pr	Con Quan	Unit	Pay Fac	Adj Unit Pr	Prev Quan	Curr Quan	Quan to Date	Prev Earn	Curr Earn	Earn to Date	Prob Quant	Prob Ear
ntract Items													
101 Mobilization 1201 Constr survey and staking 1201 Contractor testing 1703 Silt fence 1703 Silt fence 1701 Sediment traps 1701 Equip for eros control 1001 Clearing & grubbing 1204 Rem of indiv trees 1401 Roadway excavation 1001 Agg base, grdng C 1001 Hot AC pav, cl B, grdg D 1002 Prime ct, grd MC-70 1201 600 mm pipe culvert 1206 End section for 600 mm ci 1901 PCC crb & gttr, 400 mm 1701 Grdrl G4, type II, cl B 1702 Term section, typ A 1206 Placing con topsoil 1501 Seeding, hyd meth 1507 Constr sign 1508 Drum 1509 Flagger 11 Act Modifications 1201 CM #1, DBE/WBE incentive 1201 CM #2, Rdwy excavation 1201 CM #3, PCC crb & gttr, 41 140 porary Items	\$36,000.00 \$6.00 \$350.00 \$41.50 \$10.800.00 \$10.50 \$3.10 \$7.50 \$27.50 \$1.55 \$7.50 \$12.50 \$9.80 \$248.00 \$25.50 \$300.00 \$40.00 \$28.00	1.00 1.00 2,400.00 250.00 17.40 200.00 182,000.00 38,000.00 1,240.00 860.00 2,200.00 18.00 2,500.00 18.00 2,500.00 18.00 2,500.00	LSS mAR a23ttl mAmmAA3a2AR LMM mAAR a23a2AR LMM mAAR LM3 m	1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	\$89,000.00 \$24,000.00 \$6.00 \$350.00 \$41.50 \$10,800.00 \$3.10 \$7.43 \$26.13 \$1.55 \$7.50 \$9.80 \$248.00 \$2.50 \$300.00 \$40.00 \$350.00 \$40.00 \$350.00 \$12,500.00 \$350.00	1.00 0.90 0.90 2,341.10 138.00 17.40 181.20 191,000.30 37,456.90 * 9,456.32 320.20 1,180.00 Deleted by C 1,080.40 2,684.00 6.60 244.00 310.00	0.00 0.05 768.20 0.00 17.00 0.00 384.90 871.20 0.00 3.265.10 81.40 0.00 1.00 0.00 43.00 0.00 43.00 0.00 168.00	1.00 0.95 0.95 0.95 3,109.30 155.00 17.40 181.20 191,385.20 38,328.10 12,721.42 401.60 1,180.00 8.00 0.00 1,502.90 6.60 287.00 40.00 478.00	\$89,000.00 \$21,600.00 \$32,400.00 \$14,046.60 \$1,750.00 \$5,727.00 \$187,920.00 \$1,902.60 \$592,100.93 \$278,117.48 \$247,64.36 \$496.31 \$8,850.00 \$406.36 \$496.31 \$8,850.00 \$40,587.92 \$496.00 \$6,710.00 \$1,980.00 \$9,760.00 \$2,600.00 \$8,680.00	\$0.00 \$1,200.00 \$1,800.00 \$4,609.20 \$0.00 \$705.50 \$0.00 \$1,193.19 \$6,468.66 \$85,300.74 \$126.17 \$0.00 \$0.00 \$0.00 \$1,40.50 \$248.00 \$0.00 \$1,720.00 \$0.00 \$1,720.00 \$0.00 \$0.00	\$89,000.00 \$22,800.00 \$34,200.00 \$18,655.80 \$1,750.00 \$4,432.50 \$187,920.00 \$1,902.60 \$593,294.12 \$284,586.14 \$332,347.10 \$462.00 \$462.00 \$57,710.00 \$1,980.00 \$1,980.00 \$13,384.00 \$6,250.00 \$3,105.90 \$7,800.00	1.00 1.00 1.00 3,109.30 5.00 175.00 175.00 192,000.00 38,400.00 480.00 1,180.00 6.00 2,200.00 2,200.00 480.00 18.00 287.00 40.00 580.00	\$89,000 \$24,000 \$36,000 \$18,655 \$17,262 \$187,920 \$197,262 \$197,187 \$744 \$8,850 \$462 \$11,560 \$1,488 \$6,710 \$5,400 \$11,480 \$12,500 \$16,240
2017 Stkpld 600 mm culvert 201A Stkpld grdrl, G4	\$4.25 \$7.80	1,180.00 2,140.00	m	1.00 1.00	\$4.25 \$7.80	0.00 1,100.00	0.00 (424.00)	0.00 676.00	\$0.00 \$8,580.00	\$0.00 (\$3,307.20)	\$0.00 \$5,272.80	0.00 0.00	\$0 \$0
Interim pay factor, subject	to further adjustm	ent.			Totals			;	\$1,547,969.10	\$108,908.76	\$1,656,877.86		\$1,802,938

Example Project Engineer's Receiving Report (Continued) Figure 8-3.4

Malcom Contracting, Inc.

661 Fourth Street North Platte, NE 67901

Mr. Wyland R. Rimrock, Project Engineer P. 0. 8ox 735 Winsome, NE 67747

Dear Mr. Rimrock:

I. Invoice Quantities

The following is our invoice for NE PLH 34-1(4), Prairie Road, Contract No. DTFH68-91-00053. The items listed are those on which there was work or changes during this invoice period.

Item	Description	Unit Price	Quantity to Date Note
15201	Construction survey & staking	\$24,000.00	0.85 (1)
15401	Contractor testing	36,000.00	0.95
15703	Silt fence	6.00	3,109.30
15716	Equip for eros control	41.50	155.00
20401	Roadway excavation	3.10	191,385.20
30101	Agg base, grdg C	7.43	38,328.10 (2)
40101	Hot AC pay, cl B, grdg D	26.13	12,721.42 (3)
41102	Prime ct. grd MC-70	1.55	401.60
61701	Grdrl G4, type II, cl 8	9.80	1,502.90
61702	Term section, type A	248.00	3.00
63507	Construction sign	40.00	287.00
63509	Flagger	28.00	478.00
61701A	Stockpiled grdrl, G4	7.80	676.00

- (1) Quantity reflects 10% (\$2,400) being withheld from subcontractor as a condition of subcontract.
 (2) Unit price reflects reduced pay factor (0.99) per Subsection 106.05.
 (3) Unit price reflects reduced pay factor (0.95) per Subsection 106.05.

- II. Status of Subcontractors

	Name	Total	Previous	This Period	Note
1.	A-1 Testing Service	\$ 24,000	\$ 20,400	\$ 1,200	(1)
2.	Blacktop Paving, Inc.	\$450,000	247,542.67	85,426.91	(2). (3)
3.	Quality Guardrail	\$ 23,048	11,083.92	4,388.50	(3)

Notes:

- (1) Condition of subcontract is 10 retent until acceptance by Government of all work.
- (2) Subcontract amount has been reduced to reflect reduced pay factor in accordance with Subsection 106.05.
 (3) Payment will be reduced to reflect subcontractors share of any retent assessed by the Government.
- III. Certification (FAR Clause 52.232-5)

I certify, to the best of my knowledge and belief, that -

- (1) The amounts requested are only for performance in accordance with specification, terms, and conditions of the contract:
- (2) Payments to subcontractors and suppliers have been made from previous payments received under the contract, and timely payments will be made from the proceeds of the payment covered by this certification, in accordance with subcontract agreements and the requirements of chapter 39 of Title 31. United States Code: and
- (3) This request for progress payments does not include any amounts which the prime contractor intends to withhold or retain from a subcontractor or supplier in accordance with the terms and conditions of the subcontract.

a.C.M.lean Arnold L. Malcom Vice President Malcom Contracting

Example Contractor's Invoice Figure 8-3.5

Big Shovel Construction Co. 4153 West Apple Way North Fork, VA 22567 January 16, 1994

Re: VA Tobacco Road Parkway, TOBA 17-1(4)

Gentlemen:

We have been advised by your subcontractor Acme Steel Supply, that payment for structural steel furnished on the above referenced project is past due. According to Acme, \$25,000 on the \$219,000 subcontract was paid on October 14, 1993, and no further payments have been received. Your invoice dated December 1, 1993 billed the Government for 90% (\$315,000) of the \$350,000 bid for Item 55501. The Government paid you this amount on December 12, 1993.

Acme has been advised of their rights under the Miller Act. In addition, Acme's allegation indicates a possible violation of the Prompt Payment Act, which obligates the prime contractor to pay subcontractor's within 7 days of receipt of payment by the Government, any amounts, associated with the subcontractor's work, which have been invoiced by the contractor and paid by the Government. You are therefore requested to provide within 30 days, a written response to Acme's allegation.

If Acme has been underpaid as indicated by the allegations you must make payment in full, including any interest due the subcontractor, prior to your next invoice to the Government, and provide the Government with documentation to that effect. If you choose not to make payment to Acme, the amounts of all overpayments by the Government must be rescinded and credited to the Government on your next invoice.

In addition, if Acme's allegation is valid, you are obligated to credit the Government with interest on the amount of all overpayments for the period of time from when they were due to be paid the subcontractor (December 19), until they were paid, or until they were rescinded and credited to the Government. The Treasury Department interest rate for the six months ending December 31, 1993 was 6.52%, and the rate for the first six months of 1994 is 6.34%.

Your failure to resolve this apparent violation of the Prompt Payment by the due date of your next invoice and progress payment may result in the invoice being deemed defective and returned to you for correction. If the Government cannot determine from your response, whether a violation of the Prompt Payment Act has occurred, the issue may be referred to the Department of Transportation, Office of Inspector General for investigation.

R. McEntyre Project Engineer

R. M. Enlige

Example Prompt Payment Letter Figure 8-3.6a

Guidelines for Handling Subcontractor/Supplier Complaints of Nonpayment

Action	FLH Response				
Verbal complaint from subcontractor or supplier of nonpayment.	Verbally advise subcontractor/supplier that no action can be taken unless a written complaint is provided.				
	Verbally advise subcontractor/supplier that in order to ascertain a violation of the Prompt Payment Act, the Government needs a detailed statement of payments under the subcontract, dates payments made, and amounts subcontractor/supplier believes were due on those dates.				
	Verbally advise contractor superintendent of complaint and remind him/her of Prompt Payment Act requirements.				
	Document all exchanges in diary. No further action in absence of written statement/complaint.				
Written complaint from subcontractor/supplier of nonpayment, but without detailed accounting of	Furnish copy of bond and Miller Act information to subcontractor/supplier. See Section 7-1.6.				
amounts paid and dates.	Request a statement of payments under the subcontract, dates payments made, and amounts subcontractor/supplier believes were due on those dates.				
	No further action unless statement of payments is provided.				
Written complaint from subcontractor/supplier of nonpayment, including detailed accounting of	Furnish copy of bond and Miller Act information to subcontractor/supplier. See Section 7-1.6.				
amounts paid and dates.	Compare subcontractor/supplier's detailed statement of payments, Contractor accounting of subcontractor payments, and Government's payments for contract items known to be part of the subcontract.				
Subcontractor statement of payments generally agrees with Contractor's accounting and amounts paid by Government for subcontracted work.	No further action. Subcontractor may have recourse under Miller Act, but no apparent Prompt Payment Act violation.				
Subcontractor statement indicates payments less than corresponding invoiced percentages of contract items associated with the subcontract.	Write letter to Contractor requesting resolution of payment discrepancies. See Section 8-3.6.				
Contractor fails to respond to letter requesting resolution of alleged underpayment.	Notify Contractor in writing that without an adequate response to nonpayment allegations, further invoices including the payment in question must be presumed to be defective.				
	Refer file to Regional Counsel for possible referral to DOT Office of Inspector General as false claim.				
Contractor responds that payment information provided by subcontractor/supplier is in error and that all payments have been made in accordance with the Prompt Payment Act, but does not provide credible evidence that this is the case.	Refer file to Regional Counsel for advice on possible nonpayment of invoices and referral to DOT Office of Inspector General as false claim.				
Contractor responds in a way that confirms that payments made to subcontractor/supplier have been less than those invoiced the Government for the contract items associated with the subcontract.	On next invoice, require Contractor to debit appropriate interest from next progress payment. Require debit of overpayment unless Contractor pays subcontractor/supplier by then.				

Figure 8-3.6b

Guidelines for Percentage Payments for Partially Complete Work

Description	Allowance (Cumulative)
Clearing and Grubbing	
Felled and slashed Bucked and piled (slashings, brush and logs) Grubbed Burned or chipped and removed Substantially complete including cleanup	35 60 75 98 100
Excavation and Embankment	
Pioneered Drilled Blasted Roughed out to grade Roadbed finished to grade Slopes seeded Substantially complete including cleanup	5 20 35 85 90 98 100
Structural Excavation	
Excavation complete Backfill complete Substantially complete including cleanup	85 9 100
Aggregate Courses	
Crushed and stockpiled onsite Placed on roadway Spread, compacted and tested Substantially complete including cleanup	50 80 98 100
Asphalt Pavements	
Aggregates crushed and stockpiled onsite Placed, compacted and tested Substantially complete including cleanup	50 98 100
PCC Pavement	
Forms set Concrete in place Forms removed and testing complete Substantially complete including cleanup	35 90 98 100

Figure 8-3.7

Guidelines for Percentage Payments for Partially Complete Work

Description	Allowance (Cumulative)
Concrete Structures	
Falsework erected	10
Forming complete	20
Concrete in place	80
Forms removed	90
Concrete tested and finished	98
Substantially complete including cleanup	100
Steel Structures	
Falsework erected	10
Steel in place	80
Bolting and welding complete	90
Painting complete	98
Substantially complete including cleanup	100

Notes:

- (1) These percentages are typical. They may be adjusted based on a detailed analysis of circumstances on a given project.
- (2) Whenever partially complete work entails continuing maintenance, an appropriate percentage should be retained to cover those costs.

Figure 8-3.7 (Continued)

Standard Form 1034 Revised October 1987 Department of the Trea 1 TFM 4-2000	sury		ER FOR PURCHAS HER THAN PERS			VO	JCHER NO.
		LISHMENT AND LOCATION		DATE VOUCHER PREPARED September 12, 1985			HEDULE NO.
U.S. Dep	partment of Tran	sportation	CONTRACT NUMBER			DATE	D BY
Federal I	Highway Admini	stration	DTFH68-83-C		3/83	PAI	<i>.</i>
Central F 555 Zan	Federal Lands Hi	gnway Division	REQUISITION NUMB				
	d, CO 80228		REGUISITION NOME	CR AND 5A15			
Г				\neg			
PAYEE'S NAME AND	NAME Crystal Clear Constitution, Inc.						
ADDRESS	Redding, CA 9	6049				DIS	COUNT TERMS
						PA	YEE'S ACCOUNT NUMBER
SHIPPED FROM		то		v	VEIGHT	GO	VERNMENT B/L NUMBER
NUMBER	DATE OF	ARTICLES OR SE		QUAN-	UNIT P	RICE	AMOUNT
AND DATE OF ORDER	DELIVERY OR SERVICE	(Enter description, item number of con schedule, and other information of	tract or Federal supply demed necessary)	· TITY	COST	PER	1
i		Forest Highway Proje Payment of the amou conditioned upon the Release attached her Agreed: Title:	unt provided herein e execution of the (is specifica Contractor's	s		
(Use continuation sheet)	(s) if necessary)	(Payee must No	OT use the space bel	ow)		TOTAL	\$47,921.79*
PAYMENT:	APPROVED FCR	EX	CHANGE RATE		RENCES		
PROVISIONAL		= \$	=\$	1.00			
COMPLETE	BY 2						
PARTIAL				Amou	nt verified; co	rrect for	<u> </u>
FINAL PROGRESS	TITLE			(Signature		-	
ADVANCE	Const	ruction Engineer					
Pursuant to authority ves	sted in me, I centry that t	his voucher is correct and proper for pa	yment.				
(Date)		(Authorized Certifying Officer) 2				(Title)	
		ACCOU	NTING CLASSIFICATI	NC			
	*Amount f	rom attached receiving r	eport. 19A-16-	06-54-111	1-001		
CHECK NUMBER		ON ACCOUNT OF U.S. TREA	ASURY CHECK NUMBER	R	ON (Name	of bank)	
CASH d.		DATE	PAYEE 3				
2 If the ability to certify	sion in the space provided	re are combined in one person, one i over his official title.			PER		
1 3 Mark an a servicines in the	ceipted in the name of a capacity in which he sign	company or corporation, the name of s, must appear. For example: "John C	the person writing the compan loe Company, per John Smith,	y or corporate Secretary", or	TITLE		
Previous edition usable_	The information reques	PRIV ted on this form is required under the d ted is to identify the particular creditor	ACY ACT STATEMENT provisions of 31 U.S.C. 32b and	1 82c, for the purp	ose of disbursin	ng Federal m	oney.

Example Final Voucher (No Exceptions) Figure 8-4.4a

Standard Form 1034 Revised October 1987 Department of the Trea 1 TFM 4-2000 1034-122	isury		CES OTHER 1	R PURCHASES THAN PERSON	AL			UCHER NO.	
	BUREAU, OR EST	ABLISHMENT AND LOC	ATION DAT	DATE VOUCHER PREPARED			SC	HEDULE NO.	
U.S. Depa	rtment of Tran	nsportation	<u></u>	October 12, 19					
Federal Hi	ghway Admini	stration	1	TRACT NUMBER AN			PA	D BY	
		ighway Division		OTFH68-83-C-90		5/83			
555 Zang Lakewood	Street , CO 80228		REC	JUISH NUMBER A	-14D DATE				
	, 30 00220								
_					٦				
PAYEE'S NAME AND	P.O. Box 369						DA	DATE INVOICE RECEIVED	
ADDRESS	Redding, CA	96049					DIS	SCOUNT TERMS	
L					_		PA	YEE'S ACCOUNT NUMBER	
SHIPPED FROM		Ţ	·o		W	/EIGHT	GC	OVERNMENT B/L NUMBER	
NUMBER	DATE OF		CLES OR SERVICES	lecal tymoly	QUAN-	UNIT	PRICE	AMOUNT	
AND DATE OF ORDER	DELIVERY OR SERVICE	schedule, and other	r information dearned nec	essery)	· my	COST	PER	1	
	8/13/85	For construct 111-1(1), Rid herein will co Government Request for e of additional	tion of Californ lge Road. Paym impletely disch under the cont equitable adjust contract time a September 29,	PAYMENT (EXC ia Forest Highw. hent of the amou arge all obligatic ract with the fo tment of \$17,05 as set forth in the 1985.	ay Project unt proving of the Illowing of 5.42 and the Contr	ct ided ne exception id 28 day	rs		
(Use continuation sheet	(s) if necessary)	(Payer		the space below)	·		TOTAL	\$47,921.79*	
PAYMENT:	APPROVED FOR		EXCHANG			RENCES		1	
PROVISIONAL COMPLETE	BY ²	= \$		=\$1.00	 			<u> </u>	
PARTIAL	БТ.								
FINAL					Amour	nt verified; c	orrect for		
PROGRESS	TITLE	ruction Engineer			(Signature	or initials)			
ADVANCE Pursuant to authority ve		it this voucher is correct and	proper for payment.						
(Cale)		(Authorized Certifyin	g Officer) 2				(Title)		
			ACCOUNTING	CLASSIFICATION					
CHECK NUMBER	*Amount fron	n attached receiving		9A-16-06-54-1 CHECK NUMBER	111-00		e of bank)		
CASH	DATE PAYEE 3								
\$!		PER			
2 If the ability to certify approving officer will: 3 When a voucher is re- name, as well as the "Treasurer", as the ca	sign in the space provi sceipted in the name of capacity in which he s	e of currency, rove are combined in one ded, over his official title, f a company or corporation, igns, must appear. For exar	the name of the person	writing the company or	wise the	TITLE			
Previous edition usable	The information requ The information requ of the payment oblig	lested on this form is require lested is to identify the particulation.		T STATEMENT of 31 U S.C. 32b and 82c, mounts to be paid. Failu	for the purpore to furnish t	ose of disburs	ing Federal m in will hinder	noney. discharge	

Example Final Voucher (With Exception for Pending Dispute) Figure 8-4.4b

DEPARTMENT OF TRANSPORTATIO		CONTRACT NO.	
CONTRACTOR'S RELEASE	E	DTFH68-83-C-90004	
CONTRACTOR (Name and address)	SUM OF		
Crystal Creek Construction, Inc. P.O. Box 3699	Forty seven thousand, nine hundred twenty on dollars and seventy-nine cents		
Redding, CA 96049	DOLLARS (\$,921.79	
In consideration of the sum stated above, which has the Contractor, upon payment of the said sum by the UNI ment), does remise, release, and discharge the Gover liabilities, obligations, claims, and demands whatsoev	ITED STATES OF AM nment, its officers, a	ERICA (hereinafter called the Govern- gents, and employees, of and from all	
 Specified claims in stated amounts or in estimate statement by the Contractor, as follows: 	ted amounts where th	e amounts are not susceptible of exact	
Request for equitable adjustment of \$17,09 Contractor's letter dated September 29, 19		lditional contract time as set forth in	
 Claims, together with reasonable expenses incid third parties arising out of the performance of this of the execution of this release and of which the C within the period specified in the said contract; and 	contract, which are n Contractor gives notic	ot known to the Contractor on the date	
 Claims for reimbursement of costs (other than exthe Government against patent liability), including retractor under any provisions of the said contract rel 	easonable expenses i		
The Contractor agrees, in connection with patent above, that he will comply with all provisions of the strelating to notification to the Contracting Officer and re-	matters and with clair said contract, including	ng without limitation those provisions	
IN WITNESS WHEREOF, this release has been exec	cuted this 21st day	of October , 19 85 .	
WITNESSES	Crys	stal Creek Construction, Inc.	
***************************************		(Contractor)	
	BY My	on Whitple	
	TITLE	Vice President	
NOTE: In the case of a corporation, witnesses are not requi-		below must be completed.	
	IFICATE	·	
• Leon Spiggle		AFF - 1	
I, Leon Sniggle, certify of the corporation named as Contractor in the foregoing re signed said release on behalf of the Contractor was the that said release was duly signed for and in behalf of s within the scope of its corporate powers.	n Vice Pre	sident of said corporation;	
(CORPORATE SEAL)	Seon x	Iniggle	

Form DOT F 4220.4 (2-71)

Example Contractor's Release (With Pending Dispute) Figure 8-4.4c

Standard Form 1034 Revised October 1987 Department of the Treat 1 TFM 4-2000 1034-122			OUCHER FO			D			DUCHER NO.
	BUREAU, OR ESTAE	BLISHMENT AND LOCAT	TION DAT	TE VOUCHER P	REPARED			so	CHEDULE NO.
U.S. Department of Transportation				October					
	Highway Adminis	COL	NTRACT NUMB				P	AID BY	
	ederal Lands Hi	PEC	DTFH68-8			/6/83			
555 Zang Lakewoo	g Street od, CO 80228	. REC	ZUISITION NUN	IDER AND					
PAYEFS NAME Crystal Creek Construction, Inc. AND P.O. Box 3699								D.	ATE INVOICE RECEIVED
ADDRESS	Redding, CA 96	049			1			٥	ISCOUNT TERMS
L								P	AYEE'S ACCOUNT NUME
HIPPED FROM		то				w	EIGHT	G	OVERNMENT B/L NUMB
NUMBER	DATE OF		ES OR SERVICES	domi supot:		AN-	UNIT	RICE	AMOUNT
AND DATE OF ORDER	DELIVERY OR SERVICE	(Enter description, item nur schedule, and other in PAYMENT No.	formation deemed nec	cessary)	П	TΥ	COST	PER	
		establishment protection to the plant establishment protection and the state of the	tablishment p	period will be	e addres	sed a	at final so	ettleme	nt.
se continuation sheet	t(s) if necessary)		must NOT use	the space be				TOTAL	\$47,921.79*
PAYMENT:	APPROVED FOR		EXCHANG	E RATE		DIFFER	ENCES		
PROVISIONAL		= \$			\$1.00				
COMPLETÉ	BY ²				-				
FINAL					 	Amoun	t verified; co	rrect for	
PROGRESS	TITLE	struction Engineer				nature o			. 1
ADVANCE ursuant to authority ve		his voucher is correct and pr							
(Date)		(Authorized Certifying O	fficer) 2					(Title)	
			ACCOUNTING	CLASSIFICAT	ION				
	*Amount from	m attached receiv	ing report.	19 A- 16-0	6-54-11	11-0	01		
			C TREACURY	CHECK NUMI	BER		ON (Name	of bank)	
CHECK NUMBER		ON ACCOUNT OF U	I.S. IREASURT	CI LOX NOIM				_	
CASH		ON ACCOUNT OF U		PAYEE 3					
CASH \$ When stated in foreign the ability to certify appropriate of the ability appropri	sign in the space provided	DATE of currency. re are combined in one per d. over his official title	son, one signature	PAYEE 3	; otherwise	the	PER		
CASH \$ When stated in foreign if the ability to certify approving officer will: When a wincher is re-	y and authority to approvi sign in the space provided sceipted in the name of a capacity in which he sign	DATE of currency. re are combined in one per	son, one signature	PAYEE 3	r, otherwise	the ate	PER		

Example Final Voucher (With Exception for Plant Establishment) Figure 8-4.4d

Standars Form 1034 Revised October 1987 Department of the Treat 1 TFM 4-2000	VOUCHER NO.						
U.S. DEPARTMENT.	BUREAU, OR ESTA	BLISHMENT AND LCCATION	DATE VOUCHER PREP	ARED		SCHEDULE NO.	
	ment of Transpo		ŧ	October 12, 1986			
•	ment of Transpo way Administra		CONTRACT NUMBER A			PAID BY	
_	ral Lands Highw		DTFH68-83-C-	900041/	6/83		
555 Zang St			REQUISITION NUMBER	AND DATE			
Lakewood, (0 80228					-	
				\neg			
PAYEE'S NAME AND	NAME Crystal Creek Construction, Inc.						
ADDRESS	Redding, CA 96	5049				DISCOUNT TERMS	
						PAYEE'S ACCOUNT NUMBER	
SHIPPED FROM		ТО		V	VEIGHT	GOVERNMENT B/L NUMBER	
NUMBER	DATE OF	ARTICLES OR	SERVICES	QUAN-	UNIT PRICE	AMOUNT	
AND DATE OF ORDER	DELIVERY OR SERVICE	(Enter description, item number of a schedule, and other information	contract or Federal supply	TITY	COST PE	R 1	
GI GROEN	COMPLETED	PAYMENT No. 11 -	- FINAL PAYMENT (FIN or construction of Calif	AL SETT	LEMENT)		
		Payment of the ame execution of the at discharge all obligat Agreed:	nent of Contractor's cla bunt provided herein is tached Contractor's Rel tions of the Governmen Whipple	specifica ease and	Ily conditioned will complete	d upon	
	<u> </u>	Title: U. 1165		. —	<u>∕⊇</u> ς TOΤ.	AL \$47,921.79*	
(Use continuation sheet)	(s) if necessary) APPROVED FOR		NOT use the space below EXCHANGE RATE			AL \$47,321.73	
PAYMENT: PROVISIONAL	AFFROVEBTOR	= S	=\$1.0		RENCES		
COMPLETE	BY ²						
PARTIAL							
FINAL				Amou	nt verified; correct f	or	
PROGRESS	TITLE Constr	uction Engineer		(Signature	or initials)		
	sted in me, I certify that it	this voucher is correct and proper for	payment				
(Cate)		(Authorizea Certifying Officer)	2		(Title)		
		ACCO	UNTING CLASSIFICATION				
•,	Amount from at	tached receiving report	:. 19A-16-06-54-11	11-001			
CHECK NUMBER		ON ACCOUNT OF U.S. TR	EASURY CHECK NUMBER		ON (Name of ba	nk)	
CASH		DATE	PAYEE 3				
2 If the ability to certify approving officer will s 3 When a whicher is re-	sign in the space provided celeted in the name of a	re are combined in one person, on	ie signature only is necessary; other of the person writing the company or noe Company, per John Smith, Sec	corporate	PER		
"Treasurer", as the ca		e, mest eppear. For example. John	. Con Conspany, per const. Const.				
Previous edition usable_	The information reques The information reques of the payment obligation	ted on this form is required under the ted is to identify the particular credit	RIVACY ACT STATEMENT e provisions of 31 U.S.C. 82b and 82d for and the amounts to be paid. Failt	; for the purp ure to furnish	ose of disbursing Fede this information will hi	eral money nder discharge	

Example Final Voucher (Claim Settlement - No Exceptions) Figure 8-4.4e



Federal Highway
Administration

July 12, 1985

Humbolt County Commission 2386 Utopia Street Mountain View, CA 97854

Gentlemen:

On July 10, 1985, the final inspection of California Forest Highway Project 111-1(1), Ridge Road, was made with Mr. R.L. Lattimore of your organization in attendance. Several minor punchlist items were identified at the inspection. All work including the punchlist work was completed on July 11, 1985.

Final acceptance of the project is contingent upon the concurrence of the maintaining agency, Humbolt County California. Please indicate your approval and acceptance of the project by signing and returning the orginal of this letter. Your prompt attention to this matter will facilitate final payment and closeout of this contract.

Sincerely yours,

S. Twain Project Engineer

Project	Accepted:
Humbolt	County California
Ву:	
Title:_	
Date:	

Example Letter Requesting Final Acceptance by Cooperating Agency Figure 8-4.6



Federal Highway Administration

July 22, 1985

Crystal Lake Construction, Inc. P.O. Box 3699 Redding, CA 96049

Gentlemen:

We are pleased to advise you that the work performed on California Forest Highway Project 111-1(1), Ridge Road, has been satisfactorily completed in substantial conformity with plans and specfications. Final acceptance is effective on July 11, 1985; and as of that date you are relieved of further maintenance obligations.

The final payment voucher in final settlement of the contract will be forwarded to you as soon as final quantities are verified.

Sincerely yours,

C. X. Hower

Charles X. Homer Construction Engineer

cc: Humbolt County Commission

Example Letter of Final Acceptance Figure 8-4.7